

## OFFICIAL

## SFC Board Meeting

The 154<sup>th</sup> meeting of the Scottish Further and Higher Education Funding Council

**Date:** Thursday 19 June 2025  
**Time:** 0930am-1330pm  
**Venue:** Dundee & Angus College, Gardyne Campus, DD5 1NY

## Agenda

## General Business

- |    |  |  |                                       |
|----|--|--|---------------------------------------|
| 1. | Welcome and Chair's Business                           | Verbal<br>(Lorna Jack)                   | To <b>note</b>                        |
|    | 0930-<br>0940  | Declarations of Interest                 | Verbal<br>(Lorna Jack)                |
| 2. | <a href="#">Minute of the meeting held 15 May 2025</a> | SFC (2025) 054<br>(Lorna Jack)           | To <b>approve</b>                     |
| 3. | <a href="#">Minute of the meeting held 5 June 2025</a> | SFC (2025) 055<br>(Lorna Jack)           | To <b>approve</b>                     |
| 4. | <a href="#">Board Action Log</a>                       | SFC (2025) 056<br>(Louisa Baker)         | To <b>approve</b>                     |
| 5. | 0940-<br>0950  | <a href="#">Co-Chairs' Report</a>        | SFC (2025) 057<br>(Lorna Jack)        |
| 6. | 0950-<br>1010  | <a href="#">Chief Executive's Report</a> | SFC (2025) 058<br>(Francesca Osowska) |



- |    |               |   |   |                   |
|----|---------------|---|---|-------------------|
| 7. | 1010-<br>1035 | <a href="#">SFC Risk Register and Assurance Map</a> | SFC (2025) 059<br><b>(Louisa Baker)</b> | To <b>discuss</b> |
| 8. | 1035-<br>1055 | University of Dundee: Update                        | Verbal<br><b>(Richard Maconachie)</b>   | To <b>note</b>    |

### Committee Reporting

- |     |               |  |                                    |                |
|-----|---------------|--|------------------------------------|----------------|
| 9.  | 1055-<br>1100 | Report from the Skills, Enhancement Access & Learning (SEAL) Committee | Verbal<br><b>(Ewart Keep)</b>      | To <b>note</b> |
| 10. | 1100-<br>1105 | Report from the Research & Knowledge Exchange Committee (RKEC)         | Verbal<br><b>(Richard Armour)</b>  | To <b>note</b> |
| 11. | 1105-<br>1110 | Report from the Remuneration & Nominations Committee (RNC)             | Verbal<br><b>(Linda Hanna)</b>     | To <b>note</b> |
| 12. | 1110-<br>1115 | Report from the Audit & Risk Committee (ARC)                           | Verbal<br><b>(David Alexander)</b> | To <b>note</b> |
| 13. | 1115-<br>1120 | Report from the Finance Committee                                      | Verbal<br><b>(Lorna Jack)</b>      | To <b>note</b> |

### Break: 1120-1140

### Strategic Reform

- |     |               |   |   |                   |
|-----|---------------|---|---|-------------------|
| 14. | 1140-<br>1250 | Post-16 Reform Programme Update<br>- Delivery Plan update<br>- Communications and Engagement<br>- Skills Planning<br>- Modern Apprenticeships | Presentation<br><b>(Martin Boyle)</b><br><b>(Lynne Raeside)</b><br><b>(Sharon Drysdale)</b> | To <b>discuss</b> |
| 15. | 1250-<br>1310 | SFC Transformation Update   | Presentation<br><b>(Martin Boyle)</b>   | To <b>discuss</b> |

## Corporate Governance & Planning

- |     |               |   |                                      |                   |
|-----|---------------|---|--------------------------------------|-------------------|
| 16. | 1310-<br>1320 | <a href="#">SFC Board Effectiveness Review: Action Plan</a>           | SFC (2025) 060<br><br>(Louisa Baker) | To <b>approve</b> |
| 17. | 1320-<br>1330 | <a href="#">Annual Review of Committee Remits and Standing Orders</a> | SFC (2025) 061<br><br>(Louisa Baker) | To <b>approve</b> |

## Any Other Business

- |     |   |                    |                            |                |
|-----|---|--------------------|----------------------------|----------------|
| 18. | - | Any Other Business | Verbal<br><br>(Lorna Jack) | To <b>note</b> |
|-----|---|--------------------|----------------------------|----------------|

## Items for Noting

- |     |  |   |  |                |
|-----|--|---|--|----------------|
| 19. |  | <a href="#">Use of Delegated Authority</a>  | SFC (2025) 062<br><br>(Richard Maconachie) | To <b>note</b> |
| 20. |  | <a href="#">Long Term Agenda and Dates of Future Meetings</a>   | SFC (2025) 063<br><br>(Louisa Baker)       | To <b>note</b> |
| 21. |  | <a href="#">SEAL: Minute of the meeting held 28 January 2025</a>                                      | SFC (2025) 064<br><br>(Ewart Keep)         | To <b>note</b> |
| 22. |  | <a href="#">RKEC: Minute of the meeting held 04 February 2025</a>                                     | SFC (2025) 065<br><br>(Richard Armour)     | To <b>note</b> |
| 23. |  | <a href="#">Remuneration &amp; Nominations Committee: Minute of the meeting held 25 February 2025</a> | SFC (2025) 066<br><br>(Linda Hanna)        | To <b>note</b> |
| 24. |  | <a href="#">Audit &amp; Risk Committee: Minute of the meeting held 28 February 2025</a>               | SFC (2025) 067<br><br>(David Alexander)    | To <b>note</b> |
| 25. |  | <a href="#">Finance Committee: Minute of the meeting held 29 April 2025</a>                           | SFC (2025) 068<br><br>(Lorna Jack)         | To <b>note</b> |

**Dates of Future Meetings:**

Thursday 25 September 2025 (Format TBC)

Thursday 20 and Friday 21 November 2025 (Glasgow Caledonian University)

Thursday 11 December 2025 (virtual via *Teams*)

# SFC Board Member Conflicts<sup>1</sup>

## **Professor Sir Peter Mathieson**

Principal and Vice Chancellor, University of Edinburgh  
Member of Universities Scotland,  
Member of Universities UK,  
Lead member for national and international security issues in higher education for the Russell Group  
Board member of Edinburgh and South East Scotland City Region Deal Joint Committee  
Board member of Roslin Cell Therapies  
Board member of Carnegie Trust for Scotland  
Trustee of Newbattle Abbey College  
Fellow of the Royal Society of Edinburgh  
Honorary Fellowship of Christ's College Cambridge and Hughes Hall Cambridge

## **Professor Irene McAra McWilliam**

Deputy Director Research & Innovation, Glasgow School of Art  
Member of UUK Pro Vice- Chancellor (Research & Innovation) Group  
Member of Advanced Care Research Centre Advisory Group, Edinburgh University

## **Professor Lesley Yellowlees**

Member of Edinburgh Napier University Court  
Trustee of Newbattle Abbey College  
Fellow of the Royal Society of Edinburgh

## **Professor Ewart Keep**

Member of the Management Board of Glasgow City College

## **Linda Hanna**

Strategic Advisor, University of Glasgow  
Lay Member of the Estates Committee, University of Glasgow  
Board Chair, SRUC

## **Professor Cara Aitchison**

Honorary Professor in Education, Geography and Cultural Economy, University of Edinburgh  
Fellow of the Royal Society of Edinburgh  
Fellow of the Academy of Social Sciences  
Fellow of the Royal Geographic Society  
Fellow of the World Leisure Academy  
Fellow of Learned Society of Wales

## **David Alexander**

Principal and Chief Executive of Gateshead College

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<sup>1</sup> In relation to FE and HE