

OFFICIAL SENSITIVE COMMERCIAL

SFC Board Meeting

The 161st meeting of the Scottish Funding Council

Date: Thursday 14 May 2026
Time: 09:30 – 15:00
Venue: SDS Offices, Monteith House, 11 George Square, Glasgow, G2 1DY

Agenda

Arrival and Refreshments: 0930-1000

Future Framework for Scotland's Universities: 1000-1100

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| 1. | Future Framework for Scotland's Universities | Presentation
(Neil Rennick/ Claire McPherson/
Professor Andrea Nolan) | To discuss |
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General Business: 1100-1120

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| 2. | Declarations of Interest | Verbal
(Cara Aitchison) | To note |
| 3. | Minute of the meeting held 19 March 2026 and Board Action Log | SFC (2026) 022
(Cara Aitchison) | To approve |
| 4. | Chair's Report and Chief Executive's Report | SFC (2026) 023
(Cara Aitchison/
Francesca Osowska) | To note |

Strategy and Transformation: 1120-1250

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| 5. | Transformation: Strategy, People, Reform, Target Operating Model | SFC (2026) 024
(Francesca Osowska) | To discuss |
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| 6. | Framework Document | SFC (2026) 025
(Louisa Baker) | To approve |
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Lunch: 1250-1320

Financial Stewardship: 1320-1420

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| 7. | University and College Final Funding Allocations for AY 2026-27 | SFC (2026) 026
(Helen Cross) | To note |
| 8. | University Transformation Framework: Initial Assessment of Bids | SFC (2026) 027
(Helen Cross) | To approve |
| 9. | Tackling Child Poverty Funding | SFC (2026) 028
(Helen Cross) | To approve |
| 10. | High Engagement Institutions | SFC (2026) 029
(Richard Maconachie) | To approve |
| 11. | Sector and Institutional Financial Health Update | SFC (2026) 030
(Tiffany Ritchie) | To discuss |

SFC Monitoring and Performance: 1420-1435

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| 12. | Performance Report 2026-27: Quarter 4 | SFC (2026) 031
(Louisa Baker) | To approve |
| 13. | SFC Board External and Internal Effectiveness Review | SFC (2026) 032
(Louisa Baker) | To approve |

Any other Business: 1435-1440

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| 14. | Any other business | Verbal
(Cara Aitchison) | To note |
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Items to note (not intended for discussion)

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| 15. | SFC Board Long Term Agenda | SFC (2026) 033
(Louisa Baker) | To note |
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