

## OFFICIAL SENSITIVE COMMERCIAL

## SFC Board Meeting

The 160th meeting of the Scottish Funding Council

**Date:** Thursday 19 March 2026  
**Time:** 09:45 – 15:00  
**Venue:** University Court Room (4C1-2), University of Stirling

## Agenda

## Arrival and Refreshments: 0945-1005

## Welcome from the Principal and Vice Chancellor: 1005-1020

- |    |  |  |                |
|----|--|--|----------------|
| 1. | Welcome from the Principal and Vice Chancellor | Verbal<br><b>(Professor Sir Gerry MacCormac)</b> | To <b>note</b> |
|----|--|--|----------------|

## Tour of Campus: 1020-1130

## General Business: 1130-1150

- |    |  |  |                   |
|----|--|--|-------------------|
| 2. | Declarations of Interest   | Verbal<br><b>(Cara Aitchison)</b>                                | To <b>note</b>    |
| 3. | Minute of the meeting held 12 February 2026 and Board Action Log | SFC (2026) 013<br><b>(Cara Aitchison)</b>                        | To <b>approve</b> |
| 4. | Chair's Report and Chief Executive's Report                      | SFC (2026) 014<br><b>(Cara Aitchison/<br/>Francesca Osowska)</b> | To <b>note</b>    |

## Strategy and Transformation: 1150-1250

- |    |                |  |                   |
|----|----------------|--|-------------------|
| 5. | Transformation | SFC (2026) 015<br><b>(Francesca Osowska)</b> | To <b>discuss</b> |
|----|----------------|--|-------------------|

## Lunch: 1250-1320

## Financial Stewardship: 1320-1420

- |    |  |  |                   |
|----|--|--|-------------------|
| 6. | Institutions Requiring Additional Financial Support      | SFC (2026) 016<br><b>(Tiffany Ritchie)</b> | To <b>note</b>    |
| 7. | College Indicative Funding Allocations for AY 2026-27    | SFC (2026) 017<br><b>(Helen Cross)</b>     | To <b>approve</b> |
| 8. | University indicative Funding Allocations for AY 2026-27 | SFC (2026) 018<br><b>(Helen Cross)</b>     | To <b>approve</b> |
| 9. | SFC Running Costs and Other Programme Funds              | SFC (2026) 019<br><b>(Tiffany Ritchie)</b> | To <b>approve</b> |

## Monitoring and Performance: 1420-1450

- |     |                       |   |                   |
|-----|-----------------------|---|-------------------|
| 10. | Delivery Plan 2026-27 | SFC (2026) 020<br><b>(Louisa Baker)</b> | To <b>approve</b> |
|-----|-----------------------|---|-------------------|

## Any other Business: 1450-1500

- |     |                    |                                   |                |
|-----|--------------------|-----------------------------------|----------------|
| 11. | Any other business | Verbal<br><b>(Cara Aitchison)</b> | To <b>note</b> |
|-----|--------------------|-----------------------------------|----------------|

## Items to note (not intended for discussion)

- |     |                            |   |                |
|-----|----------------------------|---|----------------|
| 12. | SFC Board Long Term Agenda | SFC (2026) 021<br><b>(Louisa Baker)</b> | To <b>note</b> |
|-----|----------------------------|---|----------------|

## Closed Session of the Board: 1445-1500

- |     |                             |                                   |                   |
|-----|-----------------------------|-----------------------------------|-------------------|
| 13. | Closed Session of the Board | Verbal<br><b>(Cara Aitchison)</b> | To <b>discuss</b> |
|-----|-----------------------------|-----------------------------------|-------------------|

### Dates of future meetings:

Thursday 14 May 2026

Thursday 25 June 2026

Thursday 24 September 2026

Wednesday 18/Thursday 19 November 2026 (Board Strategy Event)

Thursday 10 December 2026